AGENDA ITEM 8

REPORT TO THE TEESSIDE FREEPORT GOVERNANCE BOARD

20th JANUARY 2022

REPORT OF THE DIRECTOR OF FREEPORT

FREEPORT DELIVERY PLAN UPDATE

SUMMARY

The purpose of this paper is to provide an update to Teesside Freeport Governance Board on the key activity since the last meeting of 18th November 2021.

RECOMMENDATIONS

It is recommended that the Board notes the content of this update report.

PROGRAMME DEVELOPMENT

- 1. Teesside Freeport was confirmed as the first operational Freeport on 19th November 2021 with all 3 of the tax land locations and the primary custom zone being passed into law. Confirmation of Teesside Freeport locations can be found on the HM Government website at Maps of Freeports, Freeport customs sites and Freeport tax sites GOV.UK (www.gov.uk)
- 2. The revised Guidance for the submission of the Full Business Case was issued in December and the Freeport team have had a number of discussion with the DLUHC policy team to confirm understanding of the additional requirements and negotiate the custom zone provisions and agree the submission requirements.
- 3. A number of stakeholder meetings have been conducted to review their current facilities and support the customs discussions with DLUHC policy team.
- 4. To further promote the Brand, Website and marketing collateral, Teesside Freeport was represented at a series of presentations and conferences to the end of the year.
- 5. Teesside Freeport has taken a lead in engagement with both local and national policing to manage the expectations of risk and illicit activity due to the inception of the Freeport.

KEY MILESTONES

- 6. The programme delivery plan is a dynamic document being reviewed weekly following engagement with stakeholders and formally updated fortnightly.
- 7. The next significant milestones within the plan are:

By 31st January	By 31 st March	By 30 th June
FBC prepared and submitted to DLUHC Centre For Frictionless Trade - Invest Team response to Cabinet Office EOI Eco-System of Trust	Formalise organisational structures for operation of Freeport Delivery Model and replace business case support mechanisms Develop 'offer ' to inward investors, include FREN innovation, skills, provide toolkit for stakeholders	Signpost: jobs (outreach, local people, inequalities) Signpost: procurement opportunities (third tier & on, engagement for local businesses)

- 8. The current plan is to complete the Full Business Case for submission by 31st January 2022. Should the FBC not be delivered on 31st January, the next submission date will be 30th April. A delivery plan is shown in **Appendix 1** to this report.
- 9. In parallel to the close out of the FBC submission, the operational structure of the Freeport has been prepared and recruitment will commence with a view to finalisation at the end of March.

FINANCIAL IMPLICATIONS

10. The budget for the initial year capacity funding for the project is monitored by the Strategy and Accountability for Public Money workstream, discussed in Agenda Item 6. TVCA provides assurance and management of the funding as the accountable public body.

LEGAL IMPLICATIONS

11. This update report has no specific legal implications.

RISK ASSESSMENT

12. The approach to Risk has been provided under agenda item 9.

CONSULTATION & COMMUNICATION

- 13. Stakeholder engagement meetings have continued during the period between meetings both on an individual and reference group basis.
- 14. The workstream meetings have commenced and are reported under agenda items 5, 6 and 7.
- 15. The MHCLG Freeport group meeting of all eight Freeports has commenced and is held every 2 weeks. A brief update on each meeting is in the process being circulated to the Board on a fortnightly basis.

- 16. A monthly meeting between the Freeport team and HMRC has commenced to support the development of guidance and implementation.
- 17. Meetings have been held with NCA, UKBF and local policing to commence security and illicit activity threat assessment in the context of Freeports.

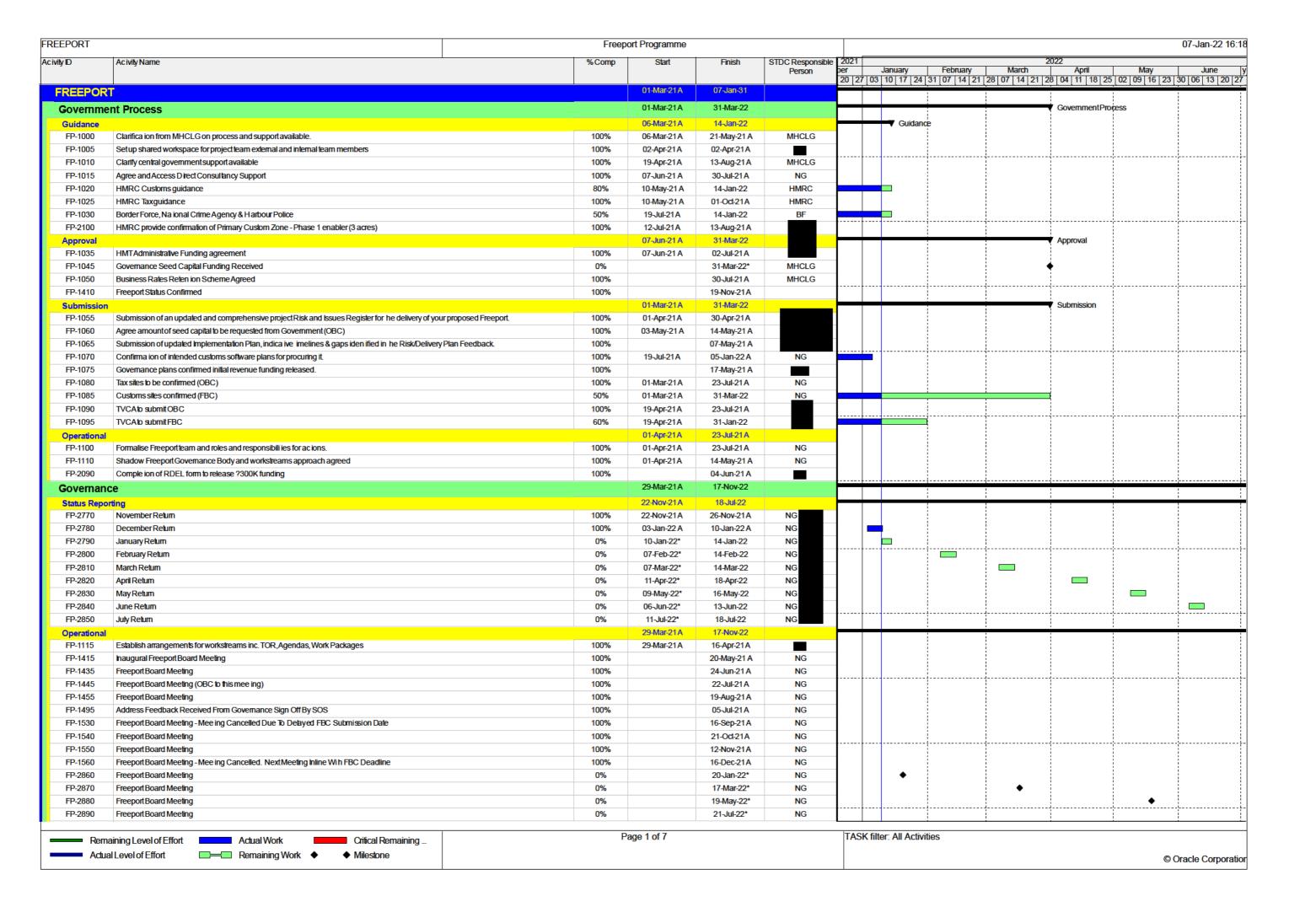
EQUALITY & DIVERSITY

18. No specific impacts on groups of people with protected characteristics have been identified

Name of Contact Officer: Nolan Gray Post Title: Director of Freeport

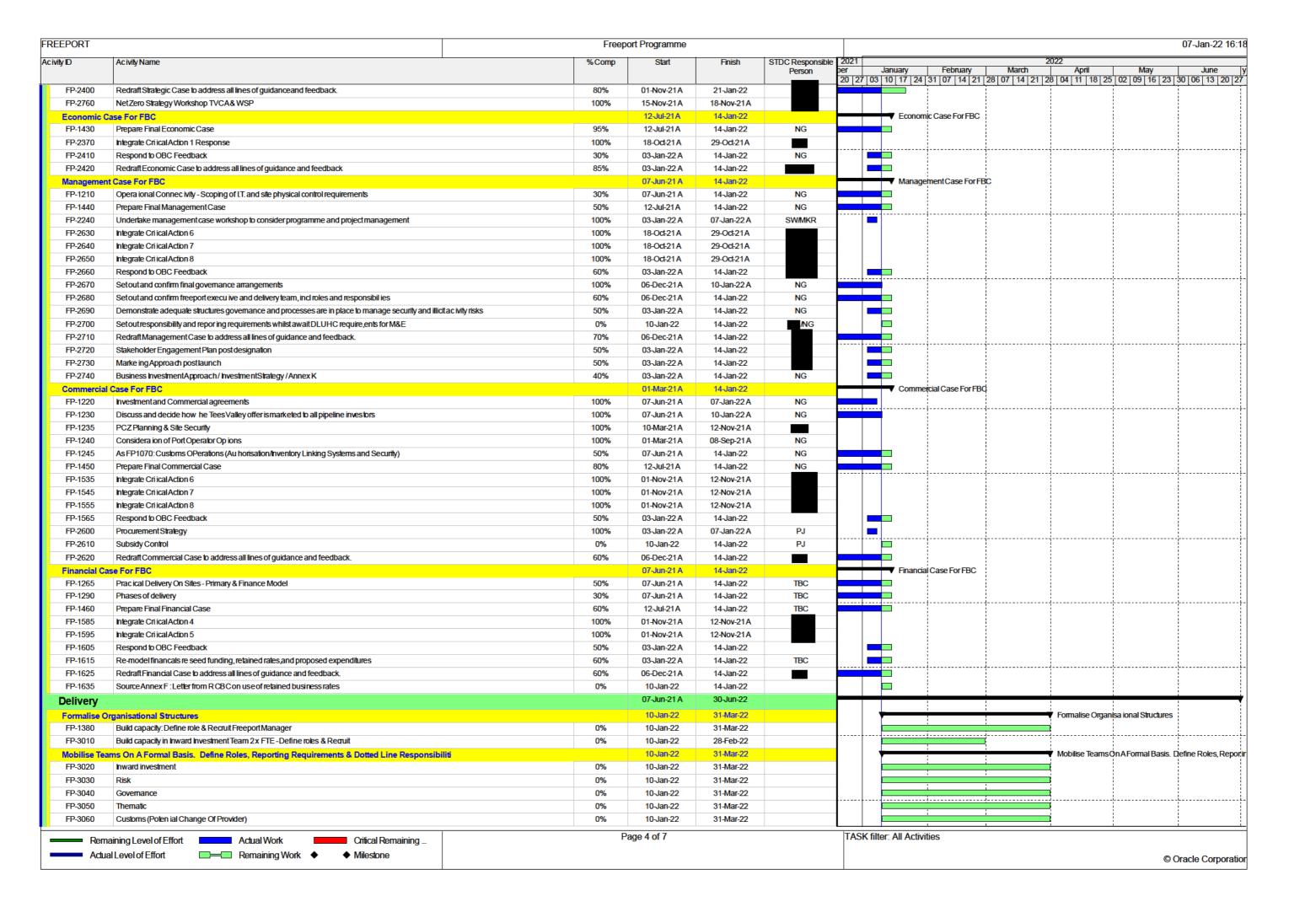
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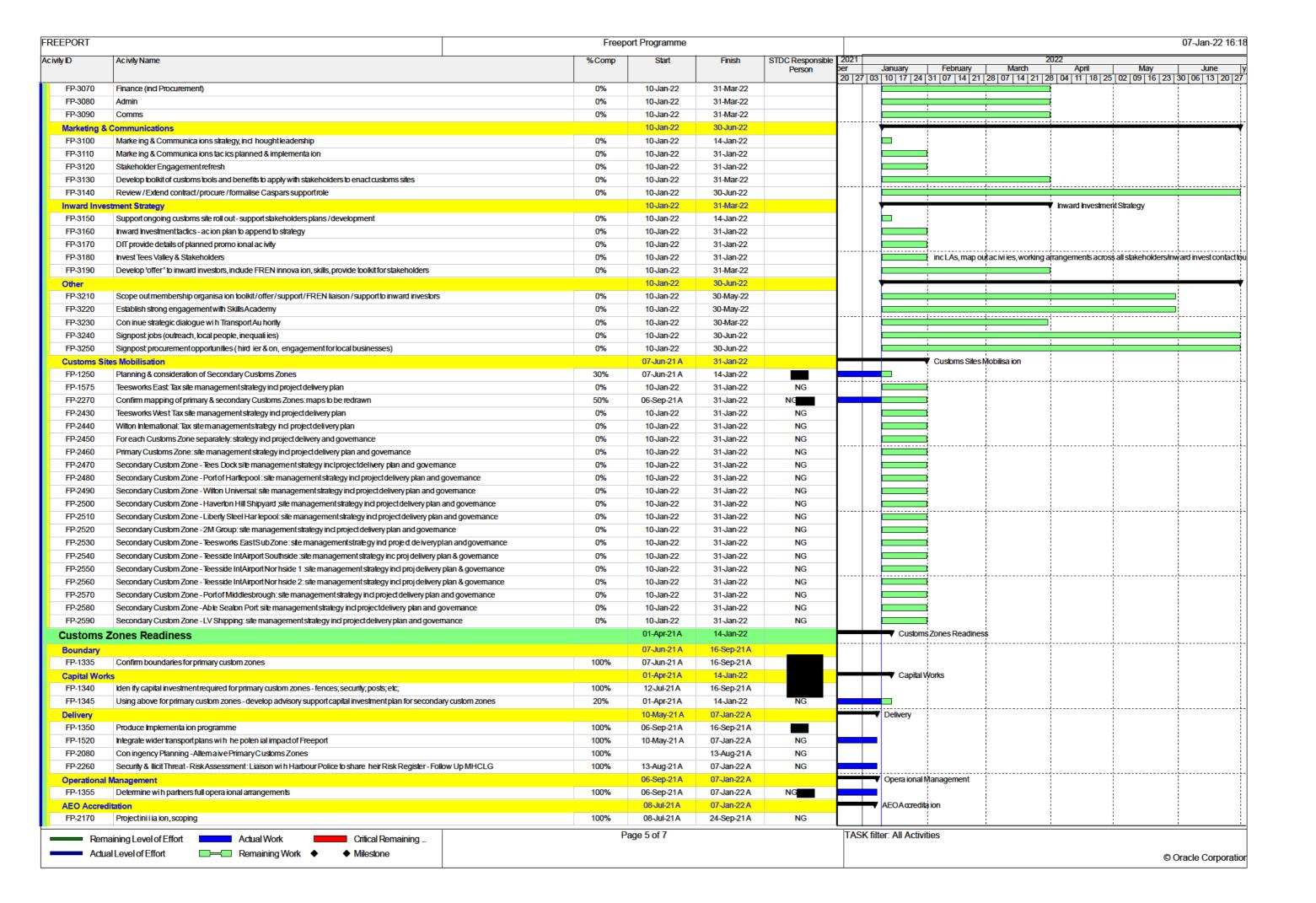
Email Address: @teesvalley-ca.gov.uk



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ivity ID	Acivity Name	%Comp	Start	Finish	STDC Responsible Person	2021 per	January		February	March	2022 April	Mav	June
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FP-2900	Freeport Board Meeting	0%		15-Sep-22*	NG								
FP-2910	Freeport Board Meeting	0%		17-Nov-22*	NG	<u> </u>							
Inward Inve	stment & Innovatoin		09-Jun-21 A	23-Mar-22					1	· In	ward Investment & In	novatoin	İ
FP-1570	inward investment & innova ion - Workstream Meeting	100%		09-Jun-21 A	CB	.						 	
FP-1580	Inward Investment & Innova ion - Workstream Meeting (OBC to this mee ing)	100%		07-Jul-21 A	СВ								
FP-1590	Inward Investment & Innova ion - Workstream Meeting	100%		04-Aug-21 A	СВ								
FP-1600	Inward Investment & Innova ion - Workstream Meeting	100%		01-Sep-21A	СВ	1				į			
FP-1610	Inward Investment & Innova ion - Workstream Meeting	100%		29-Sep-21A	CB	1							
FP-1620	Inward Investment & Innova ion - Workstream Meeting	100%		27-Oct-21A	СВ	1			i	i			İ
FP-1630	Inward Investment & Innova ion - Workstream Meeting	100%		01-Dec-21A	СВ	1						-i	!
FP-2940	Inward Investment & Innova ion - Workstream Meeting	0%		26-Jan-22*	СВ	1		•	į	į			
FP-2950	Inward Investment & Innova ion - Workstream Meeting	0%		23-Feb-22*	СВ	1			•				
FP-2960	Inward Investment & Innova ion - Workstream Meeting	0%		23-Mar-22*	СВ	1				•			
Strategy & A	Accountability For Public Money		08-Jun-21 A	22-Mar-22		 	+		+	▼ St	ategy & Accountabil	tyForPublicMoney	
FP-1640	Strategy & Accountabli ity For Public Money - Workstream Meeting	100%		08-Jun-21 A		1				!			<u> </u>
FP-1650	Strategy & Accountabl ityFor PublicMoney - Workstream Meeting (OBC to this mee ing)	100%		05-Jul-21 A		1							
FP-1660	Strategy & Accountability For Public Money - Workstream Meeting	100%		03-Aug-21 A		1			!	!	1	!	!
FP-1670	Strategy & Accountablity For Public Money - Workstream Meeting	100%		31-Aug-21 A		1							
FP-1680	Strategy & Accountabl ity For Public Money - Workstream Meeting	100%		28-Sep-21A		1							
FP-1690	Strategy & Accountability For Public Money - Workstream Meeting	100%		02-Nov-21A		{ -					-	 	
FP-1700	Strategy & Accountability For Public Money - Workstream Meeting	100%		30-Nov-21A		1			İ	1			İ
FP-2920	Strategy & Accountability For Public Money - Workstream Meeting	0%		25-Jan-22*		1		•					
FP-2990	Strategy & Accountability For Public Money - Workstream Meeting	0%		22-Feb-22*		1		•		1			İ
FP-3000	Strategy & Accountability For Public Money - Workstream Meeting	0%		22-Mar-22*		1			•				
	S. Compliance	076	07-Jun-21 A	23-Mar-22						<u>-i</u> -,	ssurance & Complia	ihce	i
FP-1710	Assurance & Compliance - Workstream Mee ing	100%	U/Sull-21A	07-Jun-21 A	NG					*^	Sourance & Compila		
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FP-1720 FP-1730	Assurance & Compliance - Workstream Mee ing (OBC to his meeting)	100%		05-Jul-21 A	NG	1							
	Assurance & Compliance - Workstream Mee ing			02-Aug-21 A	NG	1				!			!
FP-1740	Assurance & Compliance - Workstream Mee ing	100%		31-Aug-21 A	NG							<u> </u>	<u></u>
FP-1750	Assurance & Compliance - Workstream Mee ing	100%		27-Sep-21 A	NG	1							!
FP-1760	Assurance & Compliance - Workstream Mee ing (CANCELLED)	100%		25-Oct-21A	NG	1							
FP-1770	Assurance & Compliance - Workstream Mee ing	100%		01-Dec-21A	NG	1							
FP-2930	Assurance & Compliance - Workstream Mee ing	0%		26-Jan-22*	NG	1		•					
FP-2970	Assurance & Compliance - Workstream Mee ing	0%		23-Feb-22*	NG				•		_	ļ	i
FP-2980	Assurance & Compliance - Workstream Mee ing	0%		23-Mar-22*	NG	.				•			
	Engagement Engagement		29-Mar-21 A	05-Nov-21A									
FP-1120	Develop a clear stakeholder engagement plan setting out all levels of stakeholders & plans for communication/involvement	100%	01-Apr-21A	23-Jul-21 A	NG	1							
FP-1125	Meet all stakeholders to discuss process and information requirements	100%	03-May-21 A	23-Jun-21 A	NG	1							
FP-1130	Letter to all partners updaing hem on next steps from Nolan Gray.	100%	29-Mar-21 A	16-Apr-21A	NG					<u>i</u>	<u>i</u>	<u> </u>	<u>.</u>
FP-1215	Commission brand and website development and marke ing support	100%	10-May-21 A	04-Jun-21 A		1 [
FP-1305	Government visit to Teesside Freeport	100%	17-May-21 A	21-May-21 A	NG	1							į
FP-1315	Develop policy for commercial enquiry management Tees Valley Invest	100%	10-May-21 A	23-Jul-21 A]							!
FP-1320	Finalise Freeportbrand and designated website	100%		23-Jul-21 A	NG	_							
FP-1425	Establish a Freeport MOU/NDA - Informa ion sharing	100%	17-May-21 A	04-Jun-21 A	NG	<u> </u>			1	1	1	1	
FP-2110	Brand, website, comms: plan launch	100%	26-Jul-21A	05-Nov-21A	NG						1	-	
Business	Case For OBC		15-Mar-21 A	14-Jan-22		\vdash	+	▼ Busine	ss Case For OBC				
Procuremen			15-Mar-21 A	14-Jan-22			\rightarrow	▼ Procur	: erhent				
FP-1325	TVCA to commission external support to develop the assessment of need / investment pipe ine	100%	15-Mar-21A	22-Sep-21A				, , , , , , ,		!			
FP-1475	Programme Plan Support	100%	10-May-21 A	21-May-21 A		1							i
FP-1485	Draft Procurement Paperwork for additional customs support	100%	17-May-21 A	18-Jun-21 A								<u> </u>	<u> </u>
FP-1405 FP-1505		25%	_	14-Jan-22	NG								
	TVCA to commission extsupport with advice from WSP to develop assessment of need /investment pipeline for Clean Energy		17-Aug-21A					_		-		!	!
FP-1515	Commission extraupportwi h advice from WSP to develop assessment of need/investment pipeline for Chemicals & Materials	25%	17-Aug-21A	14-Jan-22	NG			-					
FP-1525	Commission extsupportwi h advice from WSP to develop assessment of need/investment pipeline for Advanced Manufacturing	25%	17-Aug-21A	14-Jan-22	NG			_					
FP-2070	Support for the development of he Freeport business calculator for Freeport benefits assessment	75%	26-Jul-21 A	14-Jan-22	NG			-				ļ	<u> </u>
Strategic Ca			29-Mar-21 A	23-Jul-21 A									
FP-1135	Write strategic case sec ion	100%	29-Mar-21 A	23-Jul-21 A		1							!
FP-1140	Complete assessment of need.	100%	29-Mar-21 A	23-Jul-21 A		•	- 1		!	!	!	1	!

		Freep	port Programme							07-	Jan-22 16:18
Acivity ID	Ac ivity Name	%Comp	Start	Finish	STDC Responsible				2022		
					Person	per 20 27 0	January 3 10 17 2	February March 4 31 07 14 21 28 07 14 21	April	May 02 09 16 23 30 06	June y 16 13 20 27
FP-1145	Address government feedback in OBC	100%	29-Mar-21 A	23-Jul-21 A	NG	20 (27 (0	5 10 11 2	1 1	20 04 11 110 20	1	10 20 21
Economic (Case For OBC		29-Mar-21 A	23-Jul-21 A							
FP-1150	Review currenteconomic case	100%	29-Mar-21 A	23-Jul-21 A		1					i
FP-1155	Undertake op ions workshop to align with assessment of need	100%	19-Jul-21 A	23-Jul-21 A		1					
FP-1160	Iden ify constraints & critical success factors: to be informed by Gov guidance on tax & custom zones	s, powers & costs 100%	19-Jul-21 A	23-Jul-21 A		1				į	į
FP-1165	Skills and levelling up agenda	100%	07-Jun-21 A	23-Jul-21 A		1					
FP-1480	Address government feedback in OBC	100%	07-Jun-21 A	23-Jul-21 A	NG	1				:	
Managemer	at Case For OBC		10-May-21 A	22-Sep-21 A							
FP-1172	Undertake management case workshop to consider programme and project management	100%	01-Jun-21 A	23-Jul-21 A		1					
FP-1175	Governance & Assurance	100%	07-Jun-21 A	23-Jul-21 A		1		İ		į	į
FP-1180	Project and Programme ManagementArrangements (OBC)	100%	07-Jun-21 A	23-Jul-21 A		1					
FP-1185	Opera ional Model (OBC)	100%	07-Jun-21 A	23-Jul-21 A		1					
FP-1190	Programme	100%	07-Jun-21 A	23-Jul-21 A		†					
FP-1195	Milestones	100%	07-Jun-21 A	23-Jul-21 A		1				İ	į
FP-1200	Risks	100%	07-Jun-21 A	23-Jul-21 A		1					
FP-1205	Programme	100%	07-Jun-21 A	22-Sep-21 A		1			i		İ
FP-1465	Con inuous update Risk Register to be submitted with OBC	100%	10-May-21 A	23-Jul-21 A		1			i	į	į
FP-1490	Address government feedback in OBC	100%	07-Jun-21 A	23-Jul-21 A	NG	 		 		-	-
	Case For OBC	10070	07-Jun-21 A	23-Jul-21 A	,10	-					
FP-1225	Initial workshop to be undertaken with relevant colleagues to list all items to be considered in the com	nmercial case 100%	07-Jun-21 A	18-Jun-21 A	NG	1			İ		
FP-1255	Understanding administration and tax powers	100%	07-Jun-21 A	23-Jul-21 A	NG	1		i i		į	
FP-1500	Address government feedback in OBC	100%	07-Jun-21 A	23-Jul-21 A	NG	1					
	ase For OBC	100 %	01-Jun-21 A	23-Jul-21 A	NO			 			
FP-1207		ncial case 100%	07-Jun-21 A	18-Jun-21 A		-					
FP-1260	Initial workshop to be undertaken with relevant colleagues to list all items to be considered in the final	100% 100%	07-Jun-21 A	23-Jul-21 A		1				į	į
	Capital Investment Plan (Business and wider enabling infrastructure);	100%		-		1					
FP-1270	Opera ing Model, what is needed and how will we pay for it?		07-Jun-21 A	23-Jul-21 A		-				į	į
FP-1275	Income Assumptions	100%	07-Jun-21 A	23-Jul-21 A							
FP-1280	Hard and soft infrastructure requirements and costs	100%	07-Jun-21 A	23-Jul-21 A		1				!	
FP-1285	All resource requirements to be identified for inclusion in the financial model	100%	07-Jun-21 A	23-Jul-21 A		1					
FP-1295	Iden ify financial risks	100%	07-Jun-21 A	23-Jul-21 A		-				-	
FP-1300	Financial modelling in line with revised demand analysis and implementation?plan	100%	07-Jun-21 A	23-Jul-21 A		1					
FP-1310	Secure dedicated finance/accountanthuman resource	100%	07-Jun-21 A	23-Jul-21 A	NG					-	
FP-1510	Address government feedback in OBC	100%	07-Jun-21 A	23-Jul-21 A	NG	1					
FP-1790	FirstDraftOBC	100%	01-Jun-21 A	23-Jul-21 A		1					
FP-1800	Final OBC	100%	12-Jul-21 A	23-Jul-21 A		1					
FP-1810	OBC To Freeport Board	100%	12-Jul-21 A	23-Jul-21 A		1					
	stions For Designation		10-Sep-21A	22-Oct-21A		 					
FP-1820	Strategic: Plan of how & why freeport & wider interven ions contribute to regen skills & regen, incl Skil		10-Sep-21A	22-Oct-21A							
FP-1830	Economic: estimate of value fo Tax Benefits-input b WSP template; wihme hodology, evidence an	•	10-Sep-21A	22-Oct-21A		1					
FP-1840	Commercial: Provide info on proposed investment strategy for retained business rates	100%	10-Sep-21A	22-Oct-21A	NG	1					!
FP-1850	Management Provide RiskAssessment of security issues	100%	10-Sep-21A	22-Oct-21A	NGMHCLG					į	
FP-2220	Management Demonstrate he Freeport Operator has adequate processes and governance in place		10-Sep-21A	22-Oct-21A	NGMHCLG					<u></u>	
FP-2230	Management Provide info on how operator intends to control goods	100%	10-Sep-21A	22-Oct-21A	NGMHCLG	1					
FP-2280	Ariculate Net Zero Plan	100%	10-Sep-21A	22-Oct-21A	NG	1					
FP-2290	Economic/Financial: Provide BCR based on highest remedia ion costs & lowest land value uplift.	100%	04-Oct-21 A	22-Oct-21A		_			i i		i
Business	Case For FBC		01-Mar-21A	21-Jan-22			▼ B	usiness Case For FBC			
Strategic Ca	ise For FBC		12-Jul-21 A	21-Jan-22				rategic Case For FBC	i i		į
FP-1420	Prepare Final Strategic Case	80%	12-Jul-21 A	14-Jan-22							
FP-2300	Integrate Criical Action 2 Response	100%	18-Oct-21 A	22-Oct-21A		1					!
FP-2310	Respond to OBC Feedback	50%	06-Dec-21A	21-Jan-22	NG						
FP-2320	Integrate Criical Action 1 Response	100%	18-Oct-21 A	22-Oct-21A		1 🗔			İ		į
FP-2330	Update all Freeportievers	50%	06-Dec-21A	21-Jan-22	/NG						
FP-2340	Freeport Lever. Innova ion Strategy required: create Annex L	80%	01-Nov-21A	14-Jan-22			- 				
FP-2350	Freeport Lever. Trade & inward Investment Strategy: create Annex K	80%	01-Nov-21A	14-Jan-22							
FP-2360	FreeportLever. Full Skills Plan required: create Annex N	80%	01-Nov-21A	14-Jan-22					i i		į
FP-2380	Carry out Equalities Impact Assessment create Annex O	90%	01-Nov-21A	14-Jan-22							
FP-2390	Provide Overview Of NetZero Framework	30%	01-Nov-21A	14-Jan-22	CR/CB						į
FP-2390	I IOVIGE OVERVIEW OFFICECOFFICIALICWOIN	30%	UT-NUV-ZTA	14-Jail-22	UNUD			1 1	1 1	i	i





EPORT			ort Programme								***	07-Jan-22
ity ID	Acivity Name	%Comp	Start	Finish	STDC Responsible Person	per		January	February	March	2022 April May	
ED 2490	Development Stage 4 proportion amongone	4009/	12-Jul-21 A	22 Cop 21 A	NG	20 27	03	10 17	24 31 07 14 2	21 28 07 14 21	28 04 11 18 25 02 09 1	6 23 30 06 13
FP-2180 FP-2190	Development Stage 1 preparatory processes Development Stage 2 Progress AE O Applies ion certus IT subme training	100%	12-Jul-21A 16-Jul-21A	22-Sep-21 A 12-Nov-21 A	NG	ļ						
FP-2190	Development Stage 2 Progress AEO Applica ion, set up IT sylems, training Development Stage 3 Inclementation AEO Criteria met make application.	100%	20-Sep-21A	12-Nov-21A	NG							
FP-2210	Development Stage 3 Inplementation, AEO Criteria met, make application Review & delivery	100%	27-Sep-21A	07-Jan-22 A	NG		_	1				
Primary Cust	-	100 %	26-May-21 A	14-Jan-22	140			Drim	i an Cuctom Zonoc			
-		100%	-	04-Jun-21 A				▼ Pilili	ary Custom Zones			
FP-1780 FP-2250	Establish Working Group / Reporting Mechanisms	0%	26-May-21 A 10-Jan-22			 						
	Letter from customs site committing to countering illicit activity	076	05-Jul-21 A	14-Jan-22 12-Nov-21 A		Do Dono						
	toms Zones Reporting	1000/	05-Jul-21A			es Repo	ring					
FP-1860	Primary Custom Zones - Progress Update Provided - Percentage Completion	100%		05-Jul-21 A		1						
FP-1870	Primary Custom Zones - Progress Update Provided - Percentage Completion	100%		05-Jul-21 A								
FP-1880	Primary Custom Zones - Progress Update Provided - Percentage Compleion	100%		01-Aug-21 A		 				 		
FP-1890	Primary Custom Zones - Progress Update Provided - Percentage Compleion	100%		30-Aug-21 A		1						
FP-1900	Primary Custom Zones - Progress Update Provided - Percentage Compleion	100%		26-Sep-21 A		1						
FP-1910	Primary Custom Zones - Progress Update Provided - Percentage Comple ion	100%		24-Oct-21A		1			1			
FP-1920	Primary Custom Zones - Progress Update Provided - Percentage Comple ion	100%		12-Nov-21A		.						
Secondary Z			09-Aug-21A	13-Aug-21 A								<u></u>
FP-1930	Establish Reporting Mechanisms	100%	09-Aug-21A	13-Aug-21 A		1						
Secondary C	Sustom Zones Reporting		20-Sep-21A	07-Jan-22 A			~	Seconda	ry Custom Zones F	Reporting		
FP-1940	Secondary Custom Zone - Teesworks EastSubZone	100%	03-Jan-22 A	07-Jan-22 A	NG							
FP-1950	Secondary Custom Zone - Teesside International Airport Sou hside	100%	01-Nov-21A	07-Jan-22 A								
FP-1960	Secondary Custom Zone - Teesside International Airport Nor hiside 1	100%	01-Nov-21A	07-Jan-22 A								
FP-1970	Secondary Custom Zone - Teesside International Airport Northside 2	100%	01-Nov-21A	07-Jan-22 A							!	
FP-1980	Secondary Custom Zone - Tees Dock	100%	20-Sep-21A	07-Jan-22 A	NG							
FP-1990	Secondary Custom Zone - Port of Hartlepool	100%	20-Sep-21A	07-Jan-22 A	NG				i			İ
FP-2000	Secondary Custom Zone - Port of Middlesbrough	100%	01-Nov-21A	07-Jan-22 A	NG							
FP-2010	Secondary Custom Zone -Able Seaton Port	100%	03-Jan-22 A	07-Jan-22 A	NG	1						
FP-2020	Secondary Custom Zone - Wilton Universal	100%	20-Sep-21A	07-Jan-22 A	NG				!	!	!	
FP-2030	Secondary Custom Zone - Haverlon Hill Shipyard	100%	20-Sep-21A	07-Jan-22 A	NG				i			
FP-2040	Secondary Custom Zone - Liberty Steel Har lepool	100%	20-Sep-21A	07-Jan-22 A	NG							
FP-2050	Secondary Custom Zone - LV Shipping	100%	03-Jan-22 A	07-Jan-22 A	NG							
FP-2060	Secondary Custom Zone - 2M Group	100%	20-Sep-21A	07-Jan-22 A	NG							
	Readiness		07-Jun-21 A	07-Jan-22 A			_	Tax Zone	s Readiness			
	redulitess.		07-Jun-21 A	23-Jul-21 A			1					
Boundary	Out the boundaries for Townson	4000										
FP-1360	Confirm boundaries for Tax zones	100%	07-Jun-21 A	23-Jul-21 A								
Capital Work		1000	12-Jul-21 A	23-Jul-21 A								
FP-1365	Iden ify capital investment required for Teesworks tax zones	100%	12-Jul-21 A	23-Jul-21 A		 						
FP-1370	Using above for Teesworks Tax zones - develop capital investment plan for o her tax zones	100%	12-Jul-21 A	23-Jul-21 A					i			
Delivery			26-Jul-21 A	07-Jan-22 A				Delivery				
FP-1375	Agree Tax Zone Implementation Process	100%	09-Aug-21A	07-Jan-22 A	NG							
FP-2150	Confirm planning status of all customs zone - DBC to progress planning status at TIA	100%	09-Aug-21A	07-Jan-22 A								
FP-2160	Confirm eligible uses of sites	100%	26-Jul-21 A	13-Aug-21 A							 	
nnovation			21-Apr-21A	07-Jan-31								
Infrastructure	•		07-Jul-21A	21-Jan-22		\vdash			nfrastructure			
FP-1330	Full Fibre Infrastructure & Applications	30%	07-Jul-21A	21-Jan-22								
Sector Netwo	ork		21-Apr-21A	16-Sep-21A					i	i		
FP-1170	Develop he proposition to Government for the Freeport Observatory (implementation & me hod for Monitoring & Evaluat	ion) 100%	21-Apr-21A	09-Aug-21 A		1						
FP-1385	Technical Networks - Setup working groups (NOF, NEPIC, FSB, NECC & CBI)	100%	07-Jun-21 A	16-Sep-21 A	СВ	····						·
Research Ce	1 22 1 1 1 1 1 1 1		07-Jun-21 A	30-Sep-22		$\vdash \vdash$			-	+		
FP-1390	Research Centres Formalise Working Arrangements	0%		30-Sep-22*	СВ	1				i		
FP-1470	Centre For Frictionless Trade - Invest Team response to Cabinet Office EOI Eco System of Trust	40%	07-Jun-21 A	01-Feb-22	СВ				<u> </u>			
Seed Fundin		70 /0	03-Jan-22 A	07-Jan-22 A	0.5		_	Seed Fur	ndina			
FP-2750	Determine internally use of Innova ion Seed Funding for NZIIC	100%	03-Jan-22 A	07-Jan-22 A			· · ·					· -
	ation & Net Zero	10070	09-Aug-21A	07-Jan-31			_					
De-Carbonis FP-1395	Net Zero Net Zero Net Zero Policy statement required for Freeportac ivity See also FP2760	0%	10-Jan-22	14-Jan-22	_							
	Fully developed CCUS system by 2030	20%	09-Aug-21A		CB							
FP-2120 FP-2130			_	07-Jan-31	-				i		i	
EB-71301	Development of 1 GW of Blue Hydrogen by 2030	20%	09-Aug-21A	07-Jan-31	СВ							
11-2150												

