

Questions to the STDC Audit & Governance Committee
25 February 2025

Item 4: EXECUTIVE UPDATE (Report of the Group Chief Executive Officer)		
Question Number	Question	Notes
1	What is the expected completion date of the SeAH factory?	Page 13: Tenant update #3, South Bank
2	The update gives an expected start date of H2 2025 for the Tees Valley Energy Recovery Facility(TV ERF). Does the STDC still consider this date to be realistic?	Page 13: Tenant update #4 Dorman Point
3	What is the expenditure to date on the Electric Arc Furnace? Specifically, how much has been spent on (i) land remediation, (ii) consultancy, (iii) design and (iv) planning costs	Page 13: Tenant update #5 Lackenby
4	The update mentions that the STDC is in advanced talks to progress a deal on the Green Hydrogen Scheme. However, previous STDC/TVCA press releases have stated that this provider is EDF. Why hasn't EDF been named as the provider in this update?	Page 13: Tenant update #5 Lackenby
5	When does the STDC expect to complete land remediation, and make land available to NatPower to build their 'Gigapark' Battery Energy Storage System (BESS?)	Page 13: Tenant update #6 Long Acres
6	Has Tees Estate Management Company (TEMCo) commenced operations yet?	Page 14: Site Maintenance #10
7	When does the STDC expect to complete the remediation of the remaining 40% of the Dorman Point zone, where no progress has been made since the land was first acquired five years ago, on 20 February 2020?	Page 15: Programme development #19
8	The update states that 'the remaining ancillary demolition works at the Redcar Power Station and Blast Furnace sites are expected to be finished by the end of November 2024'. However, the remains of the Blast Furnace are in situ as of 19 February 2025. Could the STDC explain this contradiction?	Page 16: Demolition works programme #21

9	The update states that the Redcar Park & Ride project will be delivered in two phases, the first phase involves the construction of 850 new car parking spaces and the refurbishment of 650 existing spaces (Car Parks 1 to 4 at Steel House). The planning application agreed by Redcar and Cleveland Borough Council did not mention the refurbishment of spaces at Steel House. The maps which accompanied the planning application excluded the spaces at Steel House. When did this change, and was this change approved by the Regulatory Committee of Redcar and Cleveland Borough Council?	Page 17: Teesworks Park and Ride Facility #23
10	The update states that 'Tenders for the Phase 3 contract of the Redcar Park and Ride have been returned and are currently under review. A contract award is expected by the end of November 2024.' Given that this was 3 months ago, what is the revised expected date of the award of the contract for these facilities?	Page 17: Teesworks Park and Ride Facility #23

Item 7: SUMMARY INTERNAL CONTROLS ASSURANCE (SICA) UPDATE AND INTERNAL AUDIT REPORT		
Question Number	Question	Notes
11	<p>The phrase 'Implementation is in progress but the original target date has not been met' occurs 15 times in the report.</p> <p>No audit actions have been completed on schedule.</p> <p>Why does the STDC consistently fail to meet its own Internal Audit Actions?</p>	Pages 49 to 59 inclusive

Item 11: UPDATED RISK MANAGEMENT POLICY AND FRAMEWORK		
Question Number	Question	Notes
12	The Risk Management Policy states that the Group Chief Executive Officer (CEO), supported by the Executive Team, is accountable to ensure appropriate risk management within the group.	Page 83

Who is the STDC Chief Executive Officer?	
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Or does this policy refer to the TVCA Chief Executive Officer?	
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In which case, who is the TVCA Chief Executive Officer?	
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